



# ANNUAL REPORT

2015 – 2016

COUNCIL for INTERNATIONAL DEVELOPMENT  
*Kauniherā mō te Whakapakari Ao Whānui*





# VISION: AOTEAROA NEW ZEALAND AS A LEADER FOR A SUSTAINABLE WORLD FREE FROM POVERTY AND INJUSTICE.



## Report from the Chairperson

From where I sit it's been a year of remarkable contribution to the sector from CID, growing stability in some areas and a season of change in others.

The uptake of the CID Code by members is very heartening with seven members through by 30 June. Having walked my own organisation, Tearfund, through the compliance process I can truly attest to the strength of the Code as a valuable self-improvement tool.

CID has shaped member engagement on issues as diverse as the global gatherings on climate change policy, the SDGs, and humanitarian matters. Members have once again been coordinated and thoroughly supported through a busy cyclone season and on key pieces of advocacy with Government.

We said farewell to Wren Green after six years - a further three at NZAID prior to that. However, not before Wren secured a multi-year funding agreement with MFAT that put CID on a healthy footing. Wren's contribution to CID has been enormous. He had a sharp eye for analysing and critiquing the aid context at home and abroad and is responsible for CID's depth of staff experience today.

We welcomed Josie Pagani who comes with strong stakeholder connections and a passion for CID's role as a thought leader, connector and policy-shaper across a broad set of stakeholders.

CID continues to deliver remarkable value for money to members through representing them, keeping them informed, and connecting them in a myriad of ways. It is a great pleasure to represent members as Chair of such a necessary and committed organisation.

**Ian McInnes**  
Chairperson

**Above left: Timor Leste:** Youth trained in horticulture and agri-business at Tibar Training Centre, Timor Leste. Photo: Josh Kramer. ChildFund.

**Above right: Veidrala village, Ra Province, Fiji:** Family in what remains of their house after Cyclone Winston. Photo: Crispin Anderlini, Caritas Aotearoa New Zealand.



## A summary of the financial statements

These summary financial statements have been extracted from the audited financial statements which were approved by the Board on September 12, 2016.

The full financial statements were audited by Crowe Horwath and received an unqualified opinion dated September 12, 2016.

The operating deficit was \$39,124 (budgeted deficit \$35,714). The majority of the deficit was due to the investment in the second year of implementing the Code of Conduct. Membership income decreased significantly as a result of some of the larger members dropping into a lower income band.

The loss of income was replaced by a contribution to CID of \$7,200 by former member RED R upon the winding up of their New Zealand operations.

Implementation costs for the Code of Conduct were \$47,300 against a budget of \$58,000 as we carefully balanced the cost of implementation with the progress made by members becoming compliant.

Unbudgeted expenditure in staffing is due to the unexpected change in staff during the year including recruitment and transition costs.

Projects and events continue to be a valuable part of CID's work, for example the Disaster Risk Reduction (DRR) event held in June.

Funds on hand were \$521,000 compared to expected funds on hand of \$310,000, (2015 Actual \$346,000). This is due to the advance receipt of the 2016/17 MFAT grant in June 2016.

A copy of the audited financial statements will be available at the Annual General Meeting or on request from the CID offices after the AGM.

## Statement of financial performance

For the Year Ended 30 June 2016

2015		2016	2016
ACTUAL	INCOME	ACTUAL	BUDGET
145,971	Membership Income	127,472	142,700
37,282	Other Independent Income	33,047	17,288
152,792	MFAT Funding	186,500	186,500
<b>336,045</b>	<b>Total Income</b>	<b>347,019</b>	<b>346,488</b>
	<b>EXPENDITURE</b>		
44,217	Administration & Building Related	48,848	45,834
217,978	Staff	255,219	233,033
7,588	Travel	4,754	11,575
30,515	Research, Projects and Events	14,147	19,160
34,482	Code of Conduct	47,300	58,000
5,409	Communication	7,248	5,600
8,667	Governance	8,627	9,000
<b>348,856</b>	<b>Total Expenditure</b>	<b>386,143</b>	<b>382,202</b>
<b>(12,811)</b>	<b>Surplus/(Deficit)</b>	<b>(39,124)</b>	<b>(35,714)</b>

## Statement of financial position

As at 30 June 2016

2015		2016	2016
ACTUAL	ASSETS	ACTUAL	BUDGET
356,065	Current Assets	529,817	313,812
14,298	Fixed Assets	16,147	18,653
<b>370,363</b>	<b>Total Assets</b>	<b>545,964</b>	<b>332,465</b>
	<b>LIABILITIES</b>		
21,232	Current Liabilities	235,957	19,000
<b>21,232</b>	<b>Total Liabilities</b>	<b>235,957</b>	<b>19,000</b>
<b>349,131</b>	<b>Equity</b>	<b>310,007</b>	<b>313,465</b>





## Members' survey

Results from the 2016 annual survey of CID members reveal a vibrant sector that is leading New Zealand's humanitarian aid and development engagement in the world, delivering results in more than 60 countries.

Last year, funding for the sector matched record levels from 2014, generating more than \$190 million for overseas development activities. The majority of this work is delivering results in health, education, decent work, resilience, clean water and humanitarian assistance.

The New Zealand public continues to be the driving force behind the sector, providing over 56% of CID member funding.

The survey also reveals a dynamic sector that is evolving to deliver assistance more collaboratively and effectively. CID members are working together with 64% of survey respondents having implemented a development project with another New Zealand NGO. An overwhelming 78% of respondents have partnered with the private sector for development purposes – 48% are working with businesses as a project partner.

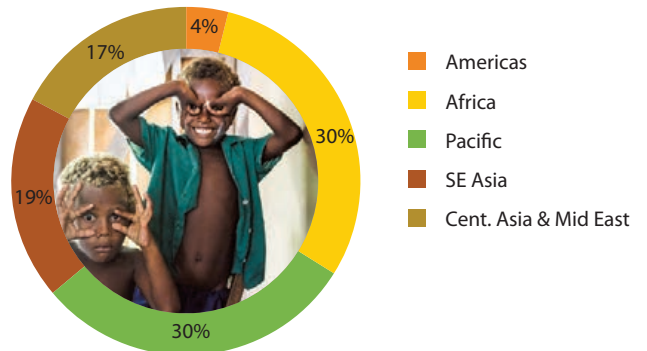
**Below left: Mentawai, Indonesia.** Eruparaboat women group leader Leseria Salelu Baja digs trenches for water pipes as part of the long-term recovery programme for the internally displaced communities after the 2010 tsunami. *Photo: Nazaruddin, SurfAid.*

**Below centre: Kampala, Uganda:** Isaiah and his mother Jane enjoy a moment together outside their home in a settlement in downtown Kampala. Tearfund's partner, Compassion helped provide her with support and care to raise her son. *Photo: Helen Manson, Tearfund.*

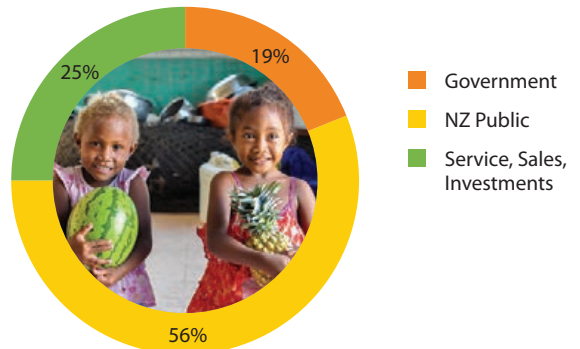
**Below right: Dohuk, Iraq:** These young internally displaced Iraqis play on the steps of the abandoned building where many families shelter together in Iraqi Kurdistan. *Photo: Jo Currie, WVNZ.*

**Pie chart photos: top:** World Vision, **below:** VSA.

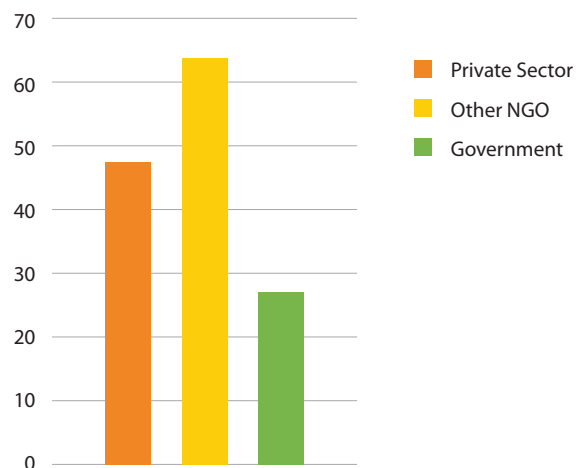
## CID in the world



## CID funding sources



## CID project partnerships





## Uber is coming to development

If you've been to Boston in the last year you may have seen this billboard across the freeway: "Don't ask if a charity has low overhead. Ask if it has big impact." It's misguided to see a low overhead as a virtue and a high overhead as a waste. The only question that matters is 'are we making a difference?'

Joining CID as the new Director I can see with fresh eyes, the difference our NGOs make in more than 60 countries, sometimes in hugely challenging situations in Syria, South Sudan and Iraq for example. So can the New Zealand public, who continue to provide over 56% of all funding to CID members.

The public saw our NGO Disaster Relief Forum (NDRF) deliver relief to about 24,000 people in the first 72 hours after Cyclone Winston wreaked havoc in Fiji - a remarkable feat. It was the strongest cyclone ever to hit the South Pacific. Without spending money on the overheads required to pre-position medical kits, tarpaulins, and food and water ahead of disasters like this, our members would not have been able to respond so effectively.

A new joint warehousing project with Red Cross will mean that NDRF members can continue to react quickly and efficiently in the event of another disaster.

I can also see the difference CID makes as the voice for the sector, thanks to the legacy of former Director Wren Green and the work of the CID team. Wren has left CID in good shape for the future. The task now is to build on that legacy.

The recent members' survey reveals exciting new developments in the sector that have implications for the way CID works. International NGOs are more collaborative than ever before, more engaged with the private sector, and ready to challenge the traditional NGO model. We need to be ahead of what that change looks like before an 'Uber' comes along and disrupts our sector as it did the taxi industry.

At CID we will keep finding new ways for our members to identify what change looks like, to collaborate, influence policy, and to tell their story – that everything our members do is in pursuit of the biggest impact, not the lowest overheads.

The CID team looks forward to working with you over the next year.

**Josie Pagani**  
Director

**Above: India:** Guddi, who has polio affecting her legs, proudly shows the flour she produced through the disability-inclusive organic farming project in India. *Photo Parvinder Singh, cbm India.*





## Implementing the CID Code of Conduct

The CID Code of Conduct has made good progress in its first year of implementation.

As of the end of the 2015-2016 financial year, there were seven signatories to the CID Code of Conduct: ADRA NZ, Child Fund NZ, Family Planning, Oxfam NZ, SurfAid International, Tearfund NZ and World Vision NZ. Since then, two more - cbm and Banzaid have achieved signatory status. These organisations have completed the compliance self-assessment (CSA) process successfully, to their benefit, and most other CID members have begun to follow. By this time next year we are hopeful that a majority of CID members will have reached Code signatory status.

As more members become signatories, the visibility and credibility of the Code will increase further. Interest in the Code is already growing among other stakeholders, such as MFAT, and our sister organisation in the Pacific, PIANGO. The implementation of the Code Complaints Policy from the end of 2015 lends robustness and public accountability to the compliance process.

Implementing the Code has prompted discussion among members on the best way to address gaps in areas like child protection, ensuring a separation of development and religious activities, and how to ensure accountability within the context of respectful relationships with local partners.

Members' willingness to find ways to ensure the integrity of the Code is upheld within their own diverse organisations provides an assurance that the Code is being taken seriously and will, in turn, further improve its relevance to real issues that organisations face.

The coming year will be one of consolidation as more CID members become Code signatories, and new members commit to starting the process. That needs to happen for the Code to have credibility as the hallmark of good practice. The development of monitoring and evaluation tools for the Code, as well as improving the training and resources available for members going through the CSA process, are in the work programme as important additional resources to underpin the Code.

The Code is much more than a compliance exercise. It is a pathway for members to test, and prove for all to see, the integrity and professionalism of their work in the vitally important development sector.

**Peter Adams**  
Code of Conduct Committee Chair

**Above left: Ambae Island, Vanuatu:** Tommy takes a breather against a community water tank built as part of ADRA's Water and Sanitation project co-funded through MFAT's Sustainable Development Fund. *Photo: Victoria Fray, ADRA New Zealand.* **Above right: Danbagl Village, Papua New Guinea:** As the drought gripped PNG, each family in this village and others received one 20 litre jerry can, packets of soap and health information. Oxfam and local partner organisations in PNG distributed up to 6,500 jerry cans. *Photo Rodney Dekker, Oxfam.* **Cover: North Tanna, Vanuatu:** Children keep cheery dispositions, despite a drought, while waiting for vegetables from a communal garden. *Photo John Watson, Tearfund.*

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